Audit Committee

29 November 2024

Internal Audit Progress Update Report Period Ended 30 September 2024



Report of Paul Darby, Corporate Director of Resources

Electoral division(s) affected:

Countywide.

Purpose of the Report

To provide Members of the Audit Committee with an update on the work that was carried out by Internal Audit during the period 1 April 2024 to 31 March 2025, as part of the Internal Audit Plan for 2024/25.

Executive Summary

- The report provides an overview of performance against the Internal Audit Plan 2024/25, and aims to:
 - (a) Provide a high level of assurance, or otherwise, on internal controls operating across the Council that have been subject to an Internal Audit of systems and processes;
 - (b) Advise of any issues where controls need to be improved in order to effectively or better manage risks;
 - (c) Advise of other types of audit work carried out such as grant certification or advice and consultancy reviews where an assurance opinion on the control environment may not be applicable;
 - (d) Advise of any amendments to the Internal Audit Plan previously agreed;
 - (e) Track the progress of responses to Internal Audit reports and the implementation of agreed audit recommendations;
 - (f) Advise of any changes to the audit process; and
 - (g) Provide an update on performance against the key performance indicators agreed as part of the Audit Plan.

- The appendices attached to this report are summarised below. Those marked with an asterisk are not for publication (Exempt information under Part 3 of Schedule 12a to the Local Government Act 1972, paragraph 3):
 - (a) Appendix 2 Performance against the Internal Audit Plan 2024/25;
 - (b) Appendix 3 Final reports issued in the quarter ended 30 September 2024;
 - (c) Appendix 4 The number of high and medium priority actions raised and implemented in 2024/25;
 - (d) Appendix 5 Internal Audit performance indicators;
 - (e) Appendix 6* Overdue Actions;
 - (f) Appendix 7* Limited Assurance Audit.

Recommendations

- 4 Members are asked to note:
 - (a) the amendments made to the Internal Audit Plan during quarter one:
 - (b) the work undertaken by Internal Audit during the period ending 30 September 2024;
 - (c) the performance of the Internal Audit Service during the period; and
 - (d) the progress made by service managers in responding to the work of Internal Audit.

Background

- It is a statutory requirement for the council to have an internal audit service, which provides assurance on the council's internal control environment, risk management and governance arrangements.
- The Internal Audit Plan for 2024/25, covering the period 1 April 2024 to 31 March 2025, was approved by the Audit Committee on 20 May 2024.

Progress against the Internal Audit Plan

- A summary of the approved Internal Audit Plan for each Service Grouping, updated to include work in progress and any audits brought forward from last year's plan, is attached at Appendix 2. The appendix illustrates the status of each audit as at 30 September 2024 and, where applicable, also gives the resultant assurance opinion.
- 8 A summary of the status of audits is illustrated in the table below:

Service Grouping	Not Started	Preparation and Planning	In Progress	Draft Report	Final Report / Complete
Adult and Health Services (AHS)	7	0	7	2	6
Chief Executive (CE)	3	2	3	0	3
Children and Young People's Services (CYPS)	12	3	4	1	7
*Excluding Schools					
Neighbourhoods and Climate Change (NCC)	9	4	1	0	3
Regeneration, Economy and Growth (REG)	6	1	5	1	5
Resources (RES)	8	11	19	2	19
Schools	1	20	4	2	13
TOTAL	46	41	43	8	56

- A summary of the final internal audit reports issued during quarter one is presented in Appendix 3.
- The total number of productive days available during 2024/25 was originally estimated to be 2,856. As at 30 September 2024, the service had delivered 1,458 productive days, representing 51% of the total

- estimated planned days for the year. The target to the end of September was for 45% to have been delivered, therefore performance was above the profiled target.
- As at 30 September, approximately 33% of the audits in the plan had been delivered. Although one member of staff was absent during the period due to long term sickness and another member of staff retired leaving a vacant position within the team, the service remains on track to deliver the audit plan by the end of the audit year.

Internal Audit activity in the quarter

Amendments to the Approved Internal Audit Plan

Nine reviews were removed from the approved Internal Audit Plan in the quarter.

Service Grouping	Audit	Audit Type	Reason
Adult & Health Services	SALT - Short and Long Term Care	Assurance	The final SALT return has been completed and submitted to the NHS. SALT has been replaced with Client Level Data (CLD). CLD audit to be considered for inclusion on 2025/26 audit plan.
Children & Young People Services	SALT - Speech, Language and Communication Therapy - Shortage of Teachers	Assurance	Audit resource unavailable. Low risk audit area.
Children & Young People Services	Children's Homes - Procurement Cards	Assurance	Procurement Card pilot exercise ongoing. Internal Audit providing advice and support where necessary. Internal Audit involvement continuing through involvement in Payment Cards Workstream.
Regeneration, Economy & Growth	Housing Infrastructure Fund - Newton Aycliffe	Assurance	Originally included in the draft internal audit plan in error.
Regeneration, Economy & Growth	Surplus Property Process and Procedures	Assurance	Audit resource unavailable. As the procedures were recently updated at Corporate Property Board this is considered a low risk audit area.
Resources	Welfare Assistance Scheme	Assurance	Service indication that no internal audit work is

Service Grouping	Audit	Audit Type	Reason
			required at the present time but to be reconsidered as part of the strategic audit planning process.
Resources	Procurement Cards	Assurance	Ongoing pilot of Lloyds digital solution for the recording of transactions that will result in the need to amend the existing policies and procedures
Resources	Electoral Services	Assurance	Service request to defer the audit until after the May 2025 elections due to ongoing pressures on the service to complete the electoral canvass followed by the boundary review.
Resources	Contract Management	Assurance	Service request to defer the audit due to the implementation of the public contract regulations 2023 and allow contract managers to undertake the required training.

Five unplanned reviews were added to the Internal Audit Plan in the quarter.

Service Grouping	Audit	Audit Type	Reason
Adult & Health Services	Advice and Guidance - AHS Panel-Finance Issues	Advice & Consultancy	Provide advice, guidance and support AHS and Finance colleagues.
Regeneration, Economy & Growth	Bus Service Improvement Plan Grant	Grant Certification	Grant certification request from service management.
Regeneration, Economy & Growth	Traffic Signal Grant	Grant Certification	Grant certification request from service management.
Resources	Business Rates - Liability including reliefs & exemptions	Assurance	Key financial system review focused specifically on the sub system of liability, reliefs and exemptions.
Resources	Off Contract Spend	Assurance	Added at the request of the Head of Internal Audit & Corporate Fraud Manager to replace the contract

Service Grouping	Audit	Audit Type	Reason
			management audit that has been deferred.

Outstanding Management Responses to Draft Internal Audit Reports

14 There are no overdue management responses to draft reports.

Survey Response Rate

The table below sets out the response rate and average score, by Service Grouping, for the customer satisfaction surveys issued during the period up to 30 September 2024. The average score of 4.8 out of 5 (where 1= Very Poor and 5 = Very Good) is above the average score from 2023/24, which was 4.7.

Service Grouping	Surveys issued	Surveys returned	% returned	Av. score
Adult and Health Services (AHS)	5	4	80	5.0
Children and Young People's Services (CYPS) *Excluding Schools	4	3	75	4.8
Chief Executive (CE)	3	3	100	5.0
Neighbourhoods and Climate Change (NCC)	1	1	100	4.3
Regeneration, Economy and Growth (REG)	3	3	100	4.9
Resources (RES)	15	15	100	4.8
Schools	7	3	43	4.9
TOTAL	38	32	84	4.8

Responses to Internal Audit Findings and Recommendations

- Details of the numbers of High and Medium priority ranked recommendations that have been raised and those that are overdue, by Service Grouping, are presented in Appendix 4.
- A summary of progress on the actions due, implemented and overdue, as at 30 September 2024, is given in the table below.

Service Grouping	No. of Actions Due	No. of Actions Implemented	No. Overdue by Original Target Date	No. with Revised Target Date	No. Overdue by Revised Target Date
Adult and Health Services (AHS)	13	13	0	0	0
Chief Executive (CE)	15	15	0	0	0
Children and Young People's Services (CYPS) [Excluding Schools]	27	27	0	0	0
Neighbourhoods and Climate Change (NCC)	32	32	0	0	0
Regeneration, Economy and Growth (REG)	25	25	0	0	0
Resources (RES)	250	237	13	13	0
TOTAL	362	349	13	13	0

It is encouraging to note that, of the 362 actions due to be implemented, 349 (96%) have been implemented. Details of the actions that are overdue, following their agreed original target dates, are included at Appendix 6. All of the overdue actions have revised dates for expected implementation.

Limited Assurance Audit Opinions

Two 'limited assurance' opinion audits were issued in the period. Details of these can be seen in Appendix 7.

Performance Indicators

A summary of actual performance, as at the end of September 2024, compared with our agreed targets, is detailed in Appendix 5.

Background papers

Specific Internal Audit reports issued and working papers.

Other useful documents

Previous Committee reports.

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Nicola Cooke Tel: 03000 269665

Appendix 1: Implications

Legal Implications

The Accounts and Audit Regulation 2015 (Part 2, Section 5) states a relevant authority must undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal audit standards or guidance.

Furthermore, Internal Audit assists the Corporate Director of Resources in fulfilling their duties under Section 151 of the Local Government Act 1972 which requires each Local Authority to make arrangements for the proper administration of their financial affairs.

Finance

There are no direct financial implications associated with this report.

Internal Audit work has clear and direct effects, through recommendations made, to assist in improving value for money obtained, the probity and propriety of financial administration, and / or the management of operational risks.

Consultation

All Corporate Directors and Heads of Service.

Equality and Diversity / Public Sector Equality Duty

None.

Climate Change

There are no direct implications on climate change as a result of this report, however the Internal Audit Service ensures that it considers climate change and sustainability in the recommendations that are made.

Human Rights

None.

Crime and Disorder

None.

Staffing

None.

Accommodation

None.

Risk

The key risk is that actions agreed in audit reports to improve the control environment and assist the Council in achieving its objectives are not implemented. To mitigate this risk, a defined process exists within the Service to gain assurance that all actions agreed have been implemented on a timely basis. Such assurance is reflected in reports to the Audit Committee. Where progress has not been made, further action is agreed and overseen by the Audit Committee to ensure action is taken.

Procurement

None.

INTERNAL AUDIT PLAN FOR PERIOD 1 APRIL 2024 TO 31 MARCH 2025

March Marc	SERVICE GROUPING	SERVICE	AUDIT ACTIVITY	AUDIT TYPE	STATUS	OPINION
Section Sect			AUDII AUTITTI	AGDITTILE	OTATOO	Of INION
Control of Prince Cont			Joint Committee Development	Advice & Consultancy	Final Report	N/A
Control Cont						
Address	Adult and Health Services	Adult Care	Azeus Panel Process	Assurance	Draft Report	Wiodciale
Security Company Com			Supervised Spend - Leaving Care Service			Moderate
Section						Substantial
Temperature and Goods	Neighbourhoods and Climate Change	Environment	Fleet Management - Hire Process	Assurance	Not Yet Started	
	Regeneration, Econmoy and Growth					
March Marc	Regeneration, Econmoy and Growth					
Procedure of Control Processing State	Resources	Transactional and Customer Services	Council Tax - Overarching Report	Key System	Final Report	Substantial
Transplant Transplant of Control of Control Protect Forces Contro						Substantial
Proportion Bay of Browner Bay of Publish Bay of P	Resources	Transactional and Customer Services	Household Support Fund	Advice & Consultancy	In Progress	
Progression Progression Sale and Monte (1997) Product Pr						
Page			Creditor Payments - Duplicate payment checking process	Key System		Substantial
Transcriptors Transcriptors of Control Security Contr	Resources	HR and Employee Services	Payroll : Taxation (PAYE)	Key System	Final Report	Substantial
The Content of Content Process of Content Process Content Proc						Substantial
March Marc				Key System		
Part		Corporate Finance and Commercial Services	Leases	Advice & Consultancy	Planning and Preparation	
Recention Comment of Comments						
Suppose of Forces and Communication with Suppose of Suppose of Force and Communication with Suppose of Suppose	Resources	Procurement, Sales and Business Services	Tender Opening and Evaluation Processes	Key System	Final Report	Moderate
Significance Sign			Section 256 agreements		Final Report	N/A
The Content	Resources	Digital Services	Change Management	Assurance	Final Report	
File Security Sentes Congress Affect Loy of definition of descriptions of the control of the c	Resources	Digital Services	Platform Security - Virtual Machines	Assurance	Final Report	
Chief Central Services March Control Services March						N/A
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Children and Young People's Services Children an	Childrens and Young People's Services					
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	Regeneration, Econmoy and Growth	Regeneration, Econmoy and Growth	Advice and Guidance - REG	Advice & Consultancy	In progress	
	Regeneration, Econmoy and Growth Regeneration, Econmoy and Growth					

INTERNAL AUDIT PLAN FOR PERIOD 1 APRIL 2024 TO 31 MARCH 2025

SERVICE GROUPING	SERVICE	AUDIT ACTIVITY	AUDIT TYPE	STATUS	OPINION
Regeneration, Econmoy and Growth	Corporate Property and Land	Surplus Property Process and Procedures	Advice & Consultancy	Cancelled	Substantial
Regeneration, Econmoy and Growth	Transport & Contract Services	Housing Infrastructure Fund - Newton Aycliffe	Grant	Planning and Preparation	
Resources	Transactional and Customer Services	Council Tax	Key System	Planning and Preparation	
Resources	Transactional and Customer Services	Enforcement & Insolvency	Key System	Planning and Preparation	
Resources	Transactional and Customer Services	Business Rates	Key System	Not yet started	
Resources	Transactional and Customer Services	Housing and Council Tax Benefits: Assessment - New Claims & Change in Circumstances	Key System	Final Report	Substantial
Resources	Transactional and Customer Services	Welfare Rights	Advice and Consultancy	Not yet started	
Resources	Transactional and Customer Services	County Durham Outreach and Support (CDOS)	Key System	Planning and Preparation	
Resources	Procurement, Sales and Business Services	Payment Cards Workstream	Advice and Consultancy	In Progress	
Resources	Procurement, Sales and Business Services	Creditor Payments	Key System	Not yet started	
Resources	Procurement, Sales and Business Services	P2P Performance and Improvement Project	Advice and Consultancy	In Progress	
Resources	HR and Employee Services	Payroll: Access to Data - Records	Assurance	In Progress	
Resources	HR and Employee Services	Payroll - Overarching	Assurance	Planning and Preparation	
Resources	HR and Employee Services	ResourceLink Programme Board	Advice and Consultancy	In Progress	
Resources	Transactional and Customer Services	Debtors	Key System	Not vet started	
Resources	Transactional and Customer Services	Cash Management	Key System	Planning and Preparation	
Resources	Transactional and Customer Services	Cash Management - Bishop Auckland Town Hall	Key System	Final Report	Moderate
Resources	Corporate Finance and Commercial Services	Direct Debit Payments	Assurance	In Progress	
Resources	Corporate Finance and Commercial Services	VAT	Key System	Not yet started	
Resources	Digital Services	Mobile Phones	Assurance	Planning and Preparation	
Resources	Corporate Finance and Commercial Services	Collection Fund	Key System	Not yet started	
Resources	Digital Services	Information Governance Group	Advice and Consultancy	In Progress	
Resources	HR and Employee Services	Recruitment and Selection	Assurance	Not yet started	
Resources	Procurement, Sales and Business Services	Contract Variations	Key System	Planning and Preparation	
Resources	Digital Services	Environmental Information Requests	Assurance	Draft Report	
Resources	Transactional and Customer Services	Financial Deputees	Assurance	Not yet started	
Resources	Corporate Finance and Commercial Services	Section 256 agreements	Grant	In Progress	
Resources	Corporate Finance and Commercial Services	Section 75 Agreements – Better Care Fund	Grant	Final Report	N/A
Resources	HR and Employee Services	Attendance Management Framework	Assurance	In Progress	IN/A
Resources	Digital Services	Backup Procedures	Assurance	In Progress	
Resources	Digital Services Digital Services	SharePoint	Assurance	Draft Report	
	Digital Services Digital Services		Assurance		
Resources Resources		Digital Programme	Grant	Planning and Preparation	
	Digital Services	Digital Durham		Planning and Preparation	
Resources	Digital Services	IT Asset Management	Advice and Consultancy	In Progress	
Resources	Resources	Advice and Guidance - Resources	Advice and Consultancy	In Progress	
Resources	Transactional and Customer Services	Council Tax - Refunds	Key System	Final Report	Substantial
Resources	Transactional and Customer Services	Business Rates - Liability including reliefs & exemptions	Key System	In Progress	
Resources	Procurement, Sales and Business Services	Off Contract Spend	Assurance	Planning and Preparation	
Resources	Transactional and Customer Services	Welfare Assistance Scheme	Key System	Deferred	
Resources	Procurement, Sales and Business Services	Procurement Cards	Key System	Deferred	
Resources	Procurement, Sales and Business Services	Contract Management	Key System	Deferred	
Chief Executive Service	Legal and Democratic Services	Police and Crime Panel Grant	Grant	Final Report	N/A
Chief Executive Service	Corporate Affairs	Changing Places Toilets (CPTs)	Grant	Planning and Preparation	
Chief Executive Service	Legal and Democratic Services	Members Expenses	Assurance	In Progress	
Chief Executive Service	Legal and Democratic Services	RIPA Officers Group	Advice & Consultancy	In Progress	
Chief Executive Service	Legal and Democratic Services	RIPA Officers Group - CF time	Advice & Consultancy	Not yet started	
Chief Executive Service	Corporate Affairs	Corporate Performance Management Framework	Assurance	Not yet started	
Chief Executive Service	Corporate Affairs	Corporate Business Intelligence	Assurance	In Progress	
Chief Executive Service	Legal and Democratic Services	Company Governance Group	Advice & Consultancy	Not yet started	
Chief Executive Service	Legal and Democratic Services	Registrars	Assurance	Not yet started	

FINAL REPORTS ISSUED IN PERIOD ENDING 30 SEPTEMBER 2024

ALIDIT ADEA	AUDIT AREA RESERVED RESERVED OF SCORE OF THE AUDIT	FINAL
AUDIT AREA	BRIEF DESCRIPTION OF SCOPE OF THE AUDIT	OPINION

ADULT AND HEA	ALTH SERVICES (AHS)	
PharmOutcomes - Influenza Vaccination Claims	Review of the claims process for the 2023-24 DCC Employee Influenza Vaccination Service.	Substantial
Healthy Start Vitamin Distribution	Review of Vitamin Distribution through the Healthy Start Scheme in 2024/25.	Substantial
Commissioning of LDMH Services - Supported Living	Review of LD/MH Supported Living Commissioning including the housing log and the placement process.	Substantial
Extra Care Housing	Review of the following processes at the seven Extra Care service establishments. Initial Allocations panel decision making for service users Financial transactions books. Procurement card purchases. Pre- paid cards (DAT Cards). Service user provisions on Azeus. Asset management	Moderate

CHILDREN AND YOUNG PEOPLE'S SERVICES (CYPS)			
Supporting Families Programme Q2	Review Of a sample of claims to confirm that the expected checks and quality assurance processes have been undertaken.	Not Applicable	

NEIGHBOURHOODS AND CLIMATE CHANGE (NCC)		
Local Transport Capital Block Funding	Grant Certification	Not Applicable
Nature for Climate Peatland (claim 3)	Grant Certification	Not Applicable

REGENERATION, ECONOMY AND GROWTH (REG)			
Homes England	To provide assurance on the management of the risk of loss or clawback of grant due to failure to comply to grant conditions.	Substantial	
Integrated Transport Block	Grant Certification	Not Applicable	
Bus Subsidy Ring Fenced Grant	Grant Certification	Not Applicable	

RESOURCES (Res)			
Changing Places Toilets (CPTs)	Grant Certification	Not Applicable	
Section 75 Agreements – Better Care Fund	Grant Certification	Not Applicable	
Council Tax - Overarching Report	Overarching assurance review combining the outcomes from individual Council Tax reviews carried out.	Substantial	
Council Tax – Refunds	Key system assurance review of the arrangements in place to mitigate against the risks of income being inappropriately returned to an incorrect account or to a customer who has an outstanding debt with the Council.	Substantial	
Council Tax: Quality Assurance & Appeals	 Key system assurance review of the arrangements in place to mitigate against the risks of: Quality Assurance checks are not being carried out as expected, resulting in potentially fraudulent activity, poor data quality and a low level of assurance. Appeals and complaints are not effectively processed or appropriately managed. 	Substantial	
Platform Security - Virtual Machines	Assurance review of the arrangements in place to mitigate against the risks of Security weaknesses within the VMware software being exploited.	Moderate	

RESOURCES (Res)			
Housing and Council Tax Benefits: Assessment - New Claims & Change in Circumstances	 Key system assurance review of the arrangements in place to mitigate against the risks of: Housing Benefit new claims and changes in circumstances are not processed promptly and/or are incorrect. CTR new claims and changes in circumstances are not processed promptly are / or are incorrect. 	Substantial	
Creditors	Overarching assurance review combining the outcomes from individual Creditors reviews carried out.	Moderate	
Creditor Payments - Supplier Masterfile	Key system assurance review of the arrangements in place to mitigate against the risks of invalid, inaccurate, or incomplete supplier details are entered into the Oracle financial system.	Moderate	
Creditor Payments - Duplicate payment checking process	Key system assurance review of the arrangements in place to mitigate against the risks that the same invoice is paid more than once.	Substantial	
Payroll : Taxation (PAYE)	Key system assurance review of the arrangements in place to mitigate against the risks that the same invoice is paid more than once. • Incorrect payment of Income Tax and National Insurance Contributions (NIC) to HMRC. Late payment of Income Tax and NIC to HMRC.	Substantial	
Debtors	Overarching assurance review combining the outcomes from individual Debtors reviews carried out.	Substantial	
Debtors - Debt Referrals to services	Key system assurance review of the arrangements in place to mitigate against the risks of failure to collect or recover income in line with policies and procedures	Substantial	

RESOURCES (Re	es)	
Debtors - Knockdown Damage Process	Key system assurance review to confirm that the Knockdown Damage processes are robust, operate within debt management strategy and maximise opportunities to recover debts	Moderate
Non-RIPA Surveillance	Assurance review of the potential prevalence of non-RIPA surveillance across the council for the purpose of determining whether service areas are undertaking surveillance activities in accordance with the Council's non-RIPA authorisation procedures.	Substantial
Cash Management - Bishop Auckland Town Hall	 Key system assurance review of the arrangements in place to mitigate against the risks that the same invoice is paid more than once. Non-compliance with financial regulations. Theft or misappropriation. Inappropriate recovery action taken against a customer who has paid. Information and data are not protected from loss, damage or unauthorised disclosure. Loss / theft of card data. Payments are not made, or are not made promptly, due to the inability to access an appropriate payment channel. 	Moderate
Agency System	 Assurance review of the arrangements in place to mitigate against the risks of: Services not being delivered as there is insufficient staff resources, staff resource cannot be sourced in an appropriate time frame or staff do not have the appropriate skills, knowledge or experience. Payments for agency workers are inaccurate or not timely. Additional expenditure is incurred through agency workers being employed when not required, retained for longer than required, or for periods over which alternative arrangements are more economical. Expenditure on agency workers is not effectively managed as the system does not provide appropriate information. 	Limited
Tender Opening and Evaluation Processes	 Key system assurance review of the arrangements in place to mitigate against the risks that the same invoice is paid more than once. The procurement system and processes do not adhere to legislative requirements or best practice. Procurement exercises do not result in fit for purpose solutions due to stakeholder expectations, requirements or outcomes not being properly identified and business cases not being fully and robustly appraised. Contracts are awarded where a contract is already in place (county / regional / collaborative). Competition is inappropriately restricted. 	Moderate

- Contracts are split to bypass procurement thresholds.
- The most favourable offer, incorporating an assessment of the achievement of Council objectives, price and quality is not chosen.
- Collusion between candidates in order to share contracts and / or inflate prices.
- Information is withheld or only given to specific candidates.
- Preference is given to a favoured candidate, criteria; scoring or results may be manipulated, due to nepotism or inducement.
- Documentation is incomplete, lost, destroyed, tampered with, or inappropriately disclosed.

Contracts are awarded to suppliers who are incapable of delivering the requirements of the contract.

	Actions Due	Actions Implemented	Overdue Actions by original	Number of Actions where the original target has been	Overdue Actions following a
			target date	revised	revised target date
ADULT AND HEALTH 2022/23	SERVICES (AHS)				
High Medium	0 4	0 4	0	0	0
Total 2023/24	4	4	0	0	0
High Medium	0 8	0 8	0	0	0
Total 2024/25	8	8	0	0	0
High Medium	0	0	0	0	0
Total Overall Total	1	1 13	0	0	0
CHIEF EXECUTIVE 2022/23			<u> </u>		<u> </u>
High Medium	0 15	0 15	0	0	0
Total 2023/24	15	15	0	0	0
High	0	0	0	0	0
Medium Total	0	0	0	0	0
2024/25 High	0	0	0	0	0
Medium Total	0	0	0	0	0
	15 NG PEOPLE'S SERVICES	15 (CYPS)	0	0	0
2022/23 High	0	0	0	0	0
Medium Total	4 4	4 4	0	0 0	0
2023/24 High	0	0	0	0	0
Medium Total	17 17	17 17	0	0	0
2024/25 High	0	0	0	0	0
Medium Total	6	6	0	0	0
Overall Total	27 AND CLIMATE CHANGE (27	0	0	0
2022/23 High	9	9	0	0	0
Medium Total	16 25	16 25	0	0	0
2023/24	0	0	0	0	0
High Medium	5	5	0	0	0
Total 2024/25	5	5	0	0	0
High Medium	0 2	0 2	0	0	0
Total Overall Total	2 32	2 32	0	0	0
2022/23	ONOMY AND GROWTH (F				
High Medium	7	7	0	0	0
Total 2023/24	7	7	0	0	0
High Medium	2 16	2 16	0	0	0
Total 2024/25	18	18	0	0	0
High Medium	0	0	0	0	0
Total Overall Total	0 25	0 25	0	0	0
RESOURCES (RES) 2019/20					
High Medium	0 105	0 104	0	0	0
Total 2020/21	105	104	1	1	0
High Medium	0 57	0 57	0	0	0
Total 2021/22	57	57 57	0	0	0
High Medium	1 15	1 15	0	0	0
Total 2022/23	15 16	15 16	0	0	0
High	0	0	0	0	0
Medium Total	15 15	15 15	0 0	0 0	0 0
2023/24 High	1	1	0	0	0
Medium Total	37 38	36 37	1	1	0 0
2024/25 High	6	1	5	0	5
Medium Total	13 19	9 10	4 9	0	4 9
Overall Total TOTAL COUNCIL	250	239	11	2	9
2019/20 High	0	0	0	0	0
Medium Total	105 105	104 104	1	1	0
2020/21 High	0	0	0	0	0
Medium Total	57 57	57 57	0	0	0
2021/22 High	1	1	0	0	0
Medium	15 16	15 16	0	0	0
Total	10	10	0	0	0
Total 2022/23		e e		ı U	
2022/23 High Medium	9 61	9 61	0	0	0
2022/23 High Medium Total 2023/24	61 70	61 70	0	0	0
2022/23 High Medium Total 2023/24 High Medium	61 70 3 83	61 70 3 80	0 0 0 3	0 0 1	0 0
2022/23 High Medium Total 2023/24 High Medium Total 2024/25	61 70 3 83 86	61 70 3 80 83	0 0 3 3	0 0 1 1	0 0 0
2022/23 High Medium Total 2023/24 High Medium Total	61 70 3 83	61 70 3 80	0 0 0 3	0 0 1	0 0

Efficiency Objective: To provide maximum assurance to inform the annual audit opinion					
KPI	Measure of Assessment	Target & (Frequency of Measurement)	Actual		
Productive audit time achieved	% of planned productive time from original approved plan completed.	90% (Annually)	51% as at 30 September 2024		
Timeliness of Draft Reports	% of draft reports issued within 20 working days of end of fieldwork/closure interview	100% (Quarterly)	100% (62 out of 62)		
Timeliness of Final Reports	% of final reports issued within 10 working days of receipt of management response	100% (Quarterly)	100% (53 out of 53)		
Quarterly Progress Reports	Quarterly progress reports issued to Corporate Directors within one month of end of period	100% (Quarterly)	100%		
Quality Objective: To ensure that the service is effective and adding value					
KPI	Measure of Assessment	Target & (Frequency of Measurement)			
Recommendations agreed	% of recommendations made compared with recommendations accepted	95% (Annually)	100%		
Post Audit Customer Satisfaction Survey Feedback	% of customers scoring audit service satisfactory or above (3 out of 5) where 1 is poor and 5 is very good	100% (Quarterly)	100% (34 out of 34) Av. score of 4.8		
Customers providing feedback response	% of customers returning satisfaction returns	70% (Quarterly)	85%		